No. 2024044

Notice Regarding Initiatives to Strengthen Compliance and the Establishment of Special Investigative Committees (Progress on Disclosed Matters)

As announced in press releases published by Kawasaki Heavy Industries, Ltd., on July 3, 2024 (-1 (,w ()Tj)o TJ0 Tc 0 Tw (

Note: Certain outside directors also participate as observers.

Special Investigative Committee for Marine Diesel EnginesChairperson: Makoto Hayashi (lawyer, Mori, Hamada & Matsumoto)Member:Mugi Sekido (lawyer, Mori, Hamada & Matsumoto)Member:Yasuhiko Fujitsu (lawyer, Mori, Hamada & Matsumoto)

Note: One or more technical advisors will also be appointed.

In addition to collaborating with the Special Compliance Promotion Committee, these committees, which comprise neutral third-party experts, are charged with further probe the identified incidents from an objective, professional perspective, including by investigating details, analyzing causes, formulating measures to prevent recurrence and uncovering any similar incidents.

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