

Major Subsidiaries and Associates

(As of March 31, 2019)

Aerospace Systems

NIPPI Corporation
Nippi Skill Corporation
Kawaju Gifu Engineering Co., Ltd.
Kawaju Gifu Service Co., Ltd.
KGM Co., Ltd.
Kawaju Akashi Engineering Co., Ltd.

Energy System & Plant Engineering

Kawasaki Thermal Engineering Co., Ltd.
Kawasaki Machine Systems, Ltd.
Kawasaki Prime Mover Engineering Co., Ltd.
Kawasaki Naval Engine Service, Ltd.
EarthTechnica Co., Ltd.
Kawasaki Engineering Co., Ltd.
KEE Environmental Construction Co., Ltd.
Kawasaki Environmental Plant Engineering Co., Ltd.
Kawaju Facilittech Co., Ltd.
EarthTechnica M&S Co., Ltd.

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