

Establishment of Environmental Management Systems

Kawasaki is establishing environmental management systems (EMS), and is conducting various initiatives aimed at realization of a low-carbon society, realization of a recycling-oriented society, and realization of a society coexisting with nature.

The long-term vision set forth for 2010 and 2020 serves as a guideline for the achievements we intend to realize through EMS operation. The appropriate operation of EMS has led to continued reductions in our environmental impact, and we will continue EMS operations going forward, with an aim toward further achievements.

Key Strategies and Targets under
Ninth Environmental Management Activities Plan (FY2017 —FY2019)

Enhancement of environmental management systems

Targets

- ^ Reinforce environmental management capabilities and lower environmental risk
- Certified business sites to complete transition to ISO 14001:2015
- Visit domestic and overseas production sites to better pinpoint status of environmental management



Table 8: Domestic Subsidiaries

Oversight organization	Company	EMS level*/ Date of establishment
Ship & Offshore Structure Company	Kawasaki Techno Wave Co., Ltd.	Aug. 2000
	Kawaju Support Co., Ltd.	Dec. 2005
	Kawasaki Marine Engineering Co., Ltd.	Apr. 2013
	KHI JPS Co., Ltd.	Mar. 2008
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Table 9: Overseas Subsidiaries

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Figure 23: Articles featured in internal bulletins

Transition to ISO 14001:2015 Under Wa

In September 2015, ISO 14001:2004, the international standard for environmental management systems, was revised to ISO 14001:2015. An overview of the main revisions is as follows:

- Approach toward strategic environmental management
- Strengthening of leadership
- Consideration of environmental protection
- Improvements in environmental performance
- Consideration from lifecycle perspective
- Development of communication
- Approach toward documentation that strengthens the independence of organizations

By adopting these concepts, a departure has been made from conventional supportive environmental protection, to a form of environmental management that shifts from protective to proactive environmental activities, requiring environmental contributions in the core business, as well.

At the implementation stage aimed at transition, we are establishing environmental management systems and conducting activities based on ISO 14001:2015, and conducting internal audits within the organization to confirm the status of these activities. As it is necessary to develop internal auditors who understand ISO 14001:2015 for these internal audits, basic internal training is being conducted to that end. During fiscal 2017, intensive training for the transition to ISO 14001:2015 was conducted for employees who have already received qualifications as internal auditors for ISO 14001:2004 within the Group, as we constructed a structure capable of supporting the revised standard.

The deadline for the transition to ISO 14001:2015 is September 14, 2018, and in fiscal 2017, this transition was completed for the Precision Machinery Company and Ship & Offshore Structure Company. Work towards this transition is also under way as planned for our other business segments.