Operating results

	Billions of yen																								Thousands of U.S. dollars *1
	2007		2008		2009		2010		2011		2012		2013		2014		2015		2016		2017		2017
Net sales	¥1,438.6		¥1,501.0		¥1,338.5		¥1,173.4		¥1,226.9		¥1,303.7		¥1,288.8		¥1,385.4		¥1,486.1		¥1,541.0		¥1,518.8		$13,536,809
Ship & Offshore Structure	108.8		141.3		126.4		151.8		118.4		113.5		90.3		80.8		90.3		94.8		103.2		919,821
Rolling Stock* 2	184.2		171.7		186.4		150.0		131.1		132.6		129.9		147.9		121.5		146.6		137.1		1,222,450
Aerospace	269.1		237.3		200.4		188.8		196.8		206.5		239.1		280.7		325.0		351.8		329.9		2,940,419
Gas Turbine & Machinery	183.3		185.4		195.1		191.3		202.6		194.6		207.0		189.2		218.7		236.4		241.9		2,156,444
Plant & Infrastructure	122.0		142.5		105.1		107.5		89.0		122.8		115.8		103.8		121.1		135.6		160.8		1,433,841
Motorcyle & Engine *3	403.7		433.9		336.4		203.0		234.4		235.2		251.8		322.2		329.2		333.5		313.0		2,789,929
Precision Machinery *3	66.6		84.0		84.9		82.7		140.3		175.0		130.4		123.2		135.7		133.1		155.2		1,383,940
Other *2	100.6		104.5		103.5		97.8		114.0		123.2		124.2		137.2		144.2		108.8		77.4		689,965
Operating income [operating income margin]	69.1	[4.8%]	76.9	[5.1%]	28.7	[2.1%]	(1.3)	[—]	42.6	[3.4%]	57.4	[4.4%]	42.0	[3.2%]	72.3	[5.2%]	87.2	[5.8%]	95.9	[6.2%]	45.9	[3.0%]	409,625
Ship & Offshore Structure	(2.2)	[—]	3.2	[2.3%]	(1.0)	[—]	1.5	[1.0%]	(1.0)	[—]	3.9	[3.4%]	4.1	[4.6%]	(2.0)	[—]	2.6	[2.9%]	(7.9)	[—]	(21.4)	[—]	(190,945)
Rolling Stock	13.1	[7.1%]	7.1	[4.1%]	11.3	[6.0%]	8.7	[5.8%]	8.1	[6.2%]	5.1	[3.8%]	2.2	[1.7%]	7.5	[5.1%]	6.0	[4.9%]	9.2	[6.3%]	3.4	[2.5%]	31,069
Aerospace	13.4	[4.9%]	10.8	[4.5%]	(4.1)	[—]	3.7	[1.9%]	3.0	[1.5%]	7.8	[3.7%]	14.8	[6.1%]	26.2	[9.3%]	36.3	[11.1%]	45.6	[12.9%]	25.0	[7.5%]	223,109
Gas Turbine & Machinery	9.8	[5.3%]	13.3	[7.2%]	11.0	[5.6%]	8.9	[4.6%]	9.5	[4.7%]	7.7	[3.9%]	7.0	[3.3%]	10.4	[5.5%]	11.2	[5.1%]	16.9	[7.1%]	15.2	[6.3%]	136,310
Plant & Infrastructure	(2.4)	[—]	10.8	[7.6%]	8.9	[8.5%]	7.9	[7.3%]	8.2	[9.3%]	14.1	[11.4%]	9.7	[8.4%]	6.3	[6.0%]	6.5	[5.4%]	8.5	[6.2%]	2.6	[1.6%]	23,263
Motorcyle & Engine *3	27.5	[6.8%]	19.6	[4.5%]	(10.1)	[—]																	