In scal 2011, KHI Group drafted Environmental Vision 2020, which seeks to de ne what the Group should be in 2020 from an environmental perspective under KHI's Group Mission: "Kawasaki, working as one for the good of the planet (Enriching lifestyles and helping safeguard the environment: Global Kawasaki)." Realization of this vision will be supported by environmental management activities plans, which run for three years. KHI Group embarked on the Seventh Environmental Management Activities Plan i eg815stablishment of Environmental Vision 2020

Hashimoto Yoshizumi, Chief Environmental Of cer,

Environmental Vision 2020

Perspective on our activities			

Seventh Environmental Management Activities Plan Results of Fiscal 2012

The Seventh Environmental Management Activities Plan, which inaugurated the Environmental Vision 2020, runs from scal 2011 through scal 2013. This plan sets out four themes—the realization of low-carbon society, the realization of recycling-oriented society, and the realization of society coexisting with nature, as well as the establishment of environmental management systems to serve as a foundation for environmental management—that will enable KHI Group to realize our vision.

Se en h En i onmen al Managemen Ac i i ie Plan (Fi cal 2011 Fi cal 2013)

- (1) Global a ming e en ion mea № e
- 1) RedMace CO₂ emi ion form o Mac ion aciiie; make CO₂ mo e angible o omo e ene g a ingaciiie GoMo ide; c ea e a e i caion em
 - •Undertake Groupwide CO₂ reduction measures (energy-saving capital investment)
 - Promote energy savings from logistics as a specified consignor
- 2) Aq $\[\underline{M} \]$ i e emi ion c edi i h KHI G $\[\underline{Q} \]$ $\[\underline{Q} \]$ $\[\underline{Q} \]$ and echnologie
 - Create a system to acquire emissions credits with KHI Group products and technologies in Japan and abroad (e.g., CDM)
- 3) Placha e emi ion c edi f om ading ma ke
 - •Take precautionary measures in the event we do not meet CO2 reduction targets