

	Action	Fiscal 2012 Action Plan (as found in CSR Report 2011)	Current Assessment for Period March 2011 to March 2012 [Supplementary information on actual status]
Overall	Encourage understanding of CSR in-house and make everyone fully aware of CSR issues and practices.	Prepare informative tools. Provide information to all divisions in all regions and management at principal subsidiaries in Japan.	★★⇒★★★★ [Risks can now be identified through same framework]
		Formulate and review business continuity plans. Each business segment will formulate business continuity plan and embark on suggested preparations.	★★⇒★★★★ [Plans matched to business characteristics of each segment ready]
	Aggressively promote communication with shareholders and investors.	Hold information meetings (target: institutional investors) for quarterly performance and upload Q&A from the results announcement.	★★⇒★★★★ [Action plan implemented]
	Pursue efforts to reduce environmental load in each business segment, including subsidiaries in Japan and overseas.	Expand scope to include all domestic consolidated subsidiaries and principal subsidiaries overseas, and disclose reduction targets.	★★⇒★★★★ [Expanded scope for tracking amount of energy consumed to include consolidated subsidiaries]
	Efforts toward waste reduction and recycling and evaluate the results.		

Category	Action	March 2011 ⇨ March 2012 Assessment (average)	Fiscal 2012 Business Segment to Execute Action	Fiscal 2013 Business Segment to Execute Action
Overall	Encourage understanding of CSR in-house and make everyone fully aware of CSR issues and practices.	★☆☆⇨★★★	All internal companies	Rolling Stock Company Motorcycle & Engine Company Precision Machinery Company Robot Division
	Create mechanism to take in comments and critiques from stakeholders, including customers, suppliers, business partners and communities and reflect such opinions in business activities.	★★★★★⇨★★★★★	Motorcycle & Engine Company	—