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Since fiscal 2013, the Kawasaki Group has published the Kawasaki Report as an integrated report. The report serves as a tool for communication with stakeholders and includes information about the Group's efforts to create value for society and boost enterprise value; management policies; business environment and strategy, and environmental, social, and governance (ESG) -related content. More information on many of the topics touched upon in this report can also be found on our website.

IR r at

<https://global.kawasaki.com/en/corp/ir/>

S ta ab t r at

<https://global.kawasaki.com/en/corp/sustainability/>

