

These documents have been translated from Japanese originals for reference purposes only. In the event of any discrepancy between these translated documents and the Japanese originals, the originals shall prevail. The Company assumes no responsibility for this translation or for direct, indirect or any other forms of damages arising from the translations.

Securities Code:7012

June 26, 2014

Dear Shareholders

Shigeru Murayama  
President  
Kawasaki Heavy Industries, Ltd.  
1-1 Higashikawasakicho 3chome,  
Chuoku, Kobe

RESOLUTIONS