

Q&A at the Conference on Group Vision 2030 Business Direction Briefing

Question	Answer
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Q1

The forecast of hydrogen business sales is expanded to be 120 billion yen in 2030 and 300 billion yen in 2040.

How did you calculate them?

A1

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Question	Answer
<p>Q4</p> <p>How do you look back on the ROIC management so far?</p> <p>How do you expect the role of ROIC due to continue to position ROIC as a KPI?</p>	<p>A4</p> <p>Traditionally, businesses with a pre-tax ROIC of less than 8% on a certain time axis have been positioned as structural reform projects. After that, drastic reforms have been carried out 9.1 (-) -12.3J 0 TrTJ 0 T.8 () 0.6 nTJ 0 T.8 () 0.6 nTJ 0 T.8</p>